```
11
    A. Correct.
     Q. And that in your program -- things can be labeled revenue
12
13
     guaranty, but in your program, you don't really make a
     distinction between a revenue guaranty and a subsidy, right?
14
15
    A. If they're -- they're one and of the same.
     Q. Right. So a revenue guaranty in your program can be that
16
17
     you're providing money per flight, you know, like if they're
     losing money on that flight, but likewise, in this case, with
18
19
     the subsidy, they can provide the money up front, correct?
20
    A. No, they cannot.
21
     Q. Well, have you actually read the agreement that they sent
22
    to you?
23
    A. I did read the agreement that they sent.
24
     Q. Can I show it to you?
25
        Okav.
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18 A. Correct. You couldn't -- I mean you couldn't.
```

- 19 Q. Exactly. Right? If they had provided some incentives to
- People Express doing business as TEM and yet if at that time
- they never got off the ground in 2013, they'd have no basis
- to seek reimbursement, correct?
- 23 A. They have to demonstrate flights and costs and revenues
- 24 lost.
- Q. So if they didn't actually get off the ground, they would

```
—Chapman, B. - Cross—
 1
     have no basis for seeking reimbursement?
     A. Correct.
 2
3
     Q. Okay. So, in fact, it would have violated the terms of
     your program had they sought reimbursement for the 565,000
 4
     if, in fact, they hadn't gotten off the ground at that point,
 5
6
     right?
     A. Correct.
     Q. Okay. So by not submitting reimbursement, they were
 8
 9
     complying, correct?
    A. By not submitting reimbursement?
10
11
     Q. Well, when they didn't seek reimbursement for 565, that
     was actually complying with your rules, right? You have to
12
13
     get off the ground before you can seek reimbursement.
14
     A. They can only seek reimbursement for flights actually
15
     flown.
```

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5
     Q. And one reason for that is, again, you can't seek
 6
     reimbursement if they've stopped flying, correct?
     A. There's lots of reasons why grants don't reach the
 8
    maximum allowable under the federal costing share, but not
     completing a full project is one of them.
10
     Q. Right. So when People Express ultimately stopped flying
     in September, they weren't permitted to try to get any more
11
12
     reimbursements past that point, correct?
13
    A. Under that air service, yes.
```

A. This is a -- the SCASDP program is a reimbursable grant program.

24

25

Q. And as you said, they have to put out their own money ahead of time?

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-Chapman, B. - Cross-
     A. Correct.
     Q. And then, in good faith, stay in compliance to get the
     money, right?
     A. They have to demonstrate all invoicing that falls within
 4
     allowable and allocable costs underneath the scope of a
 6
     grant, yes.
     Q. Right. So before you reimburse them -- strike that.
              The agreement, the SCASDP agreement, the point of it
     is you're letting them know through that contract that if
10
     they meet the terms of the contract, including all the
     requirements for reimbursement, you will ultimately pay them
11
12
     that money, correct?
13
     A. Correct. If all the invoicing is allowable and allocable
     under the terms of the grant and compliant with 2 CFR 200
14
15
     under grant law, then, yes, we will make the payments.
16
     Q. And so it's the nature of a reimbursement that sometimes
     certain conditions simply won't come to exist that allows
17
     them to get the reimbursement, right?
18
19
     A. There's lots of things. Air carriers not flying is one
20
     of them.
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9 A. In order to receive the full 950,000.
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- 10 Q. Right. But then if there comes a point, after spending
- 11 the money, that the airline ceases to exist, unfortunately,
- then there's a certain amount of reimbursement that they
- 13 can't get back, correct?
- 14 A. Once the carrier stops flying, if they're not able to
- 15 procure another carrier, then yes.
- 16 Q. Exactly. So at that point, they may say that they spent
- that money within your program, but unfortunately, they
- 18 didn't get reimbursed for it, right?
- THE COURT: I think we've worked this chain of
- questions over pretty thoroughly.
- MR. KELLETER: No more questions.